
INDEX

- Absorption chiller, 69
- AC power, 65
- Acceptance phase, 12
- Acceptance testing, 12
- Addressing risks, 34
- Airflow, 303
 - CRAC/CRAH types, 203
 - leakage, 303
 - mixing and its relationship to efficiency, 303
 - potential CRAC operation issues, 305
 - recirculation, 303
 - sensible versus latent cooling, 305
 - venturi effect, 304
 - vortex effect, 304
- Airflow management, 441
 - active-air management, 453
 - benchmark study, 454
 - benefits of, 444
 - containment strategies, 452
 - in-row cooling, 452
 - lower return air DT versus higher DT, 445
 - obtaining control, 445
 - overhead cooling, 452
 - technologies, 451
- Arc flash, 90
 - boundaries, 94
- ASHRAE Guidelines, 11
- Automatic static transfer switches (ASTS), 104
- Automatic transfer switch (ATS), 103, 149
- Basel II Accord, 2, 408
- Basis of design (BOD), 11
- Batteries, 251
 - failure modes, 254
 - flooded, 252
 - valve-regulated lead-acid (VRLA), 253
 - wet lead-acid, 252
- Blackouts, 206
- Brownouts, 206
- Boardroom, responsibilities of, 53
- Building deficiencies and analysis, 85
- Building Research Establishment Environmental Assessment Method (BREEAM), 57

- Business continuity, 7
- Business continuity management agencies
 - and regulating organizations, 410
- Business continuity plan (BCP), 417
- C⁴I—Command, Control, Communications, Computers, and Intelligence, 407
- Capital costs versus operation costs, 6
- Change management, 89
- Commissioning (Cx), 10
- Commissioning authority (CxA), 12
- Commissioning process, 59
- Comprehensive Environmental Response, Compensation, and Liability Act of 1980, 399
- Computer hackers, 26
- Computer-room air-conditioning units (CRAC units), 266, 290
- Consortium for Electric Infrastructure to Support a Digital Society (CEIDS), 37
- Power Delivery Reliability Initiative, 37
- Construction phase, 12
- Containerized systems, 72
- Cooling air, 302
- Cooling efficiency, 297
 - measurement, 299
- Cooling systems, 265
 - air side, 267
 - chillers, 269
 - air-cooled, 271
 - classification and typical sizes, 272
 - water-cooled, 271
 - cooling-Medium Side, 267
 - CRAC units, 290
 - airflow paths, 292
 - classification, 294
 - configurations, 294
 - energy-recovery equipment, 282
 - economizers, 282
 - heat exchangers, 287
 - for datacom facilities, 290
 - plate-and-frame, 288
 - shell-and-tube, 288
 - heat-rejection equipment, 273
 - condensers, 277
 - cooling towers, 273
 - dry coolers, 277
 - geothermal, 281
 - outside the datacom room, 269
 - refrigeration equipment, 269
 - within datacom rooms, 266
- Coordination study, 63
- Cost of downtime, 49
- CRAC fighting, 308
- Critical area program (CAP), 5
- Critical areas, 8
- Critical cyber assets (CCA), 31
- Critical environment (CE), 8
- Critical environment workflow, 8
- Critical industries, 7
- Critical Infrastructure Protection Cyber Security Standards, 30
- Critical personnel, 16
- Critical systems, 9
- Customer Average Interruption Duration Index (CAIDI), 35
- Cyber attacks, 26
- Data center cooling, 308
 - active air movement, 310
 - adaptive capacity, 311
 - advanced active airflow management for server cabinets, 310
 - blade servers, 313
 - chimney or ducted returns, 310
 - cold storage, 312
 - cold-aisle containment, 309
 - dynamic server loads, 313
 - efficiency, 314
 - energy-efficient servers, 313
 - hot aisle/cold aisle, 308
 - in-row cooling with hot-aisle containment, 309
 - liquid cooling, 311
 - multicore processors, 313
 - overhead supplemental cooling, 309
 - power managed servers, 313
 - server efficiency, 312
 - server virtualization, 313
- Data protection, 414
- Deregulation, 217
- Design phase, 12
- Diesel engines, 126
- Direct current (DC), 65
 - advantages, 65
 - combined cooling, heat, and power, 68
 - education and training, 71
 - future, 71

- lighting, 67
- maintenance, 71
- monitoring equipment, 71
- safety issues, 70
- state of the art, 68
- storage options, 67
- Disaster recovery, 7
- Distributed generation (DG), 37
- Distributed resources (DR), 38
- Documentation, 14

- Education and training, 18
- Electric Power Research Institute (EPRI), 37
- Electric reliability, 34
- Electric system supply redundancy, 34
- Electrical grid, 26
- Electrical maintenance, 89
 - standards and regulations, 89
- Electricity basics, 195
 - basic circuit, 196
 - life cycle of electricity, 198
 - power factor, 196
 - single-phase power, 199
 - three-phase power, 200
 - transmission of power, 197
 - unreliable power versus reliable power, 201
- Electromagnetic pulse attack (EMP), 31
- Emergency action procedures (EAP), 18
- Employee certification, 20
- Encryption, 416
- Energy security, 25, 29
- Energy sources, 26
- Energy storage devices, 251
- Escalation procedures, 10
- Executive Order 13423—Strengthening Federal Environmental, Energy, and Transportation Management, 399

- Facilities manager (FM), 16
- Factory acceptance testing (FAT), 10
- Failure rate, 55
- Federal Energy Regulatory Commission (FERC), 30
- Federal Financial Institutions Examination Council (FFIEC), 412
- Federal Real Property Council (FRPC), 400
- Fire protection, 357
 - alarm and notification, 359
 - carbon dioxide systems, 382
 - chemical clean agents, 386
 - FK-5-1-12, 388
 - Halon 1301, 389
 - HFC-125, 387
 - HFC-227ea, 386
 - HFC-23, 389
 - clean agent systems, 384
 - clean agents and the environment, 390
 - early detection, 361
 - fire and building codes, 365
 - fire detection, 366
 - fire suppression, 362
 - fire suppression systems, 374
 - inert gas agents, 384
 - IG-541, 385
 - IG-55, 385
 - portable fire extinguishers, 390
 - stages of a fire, 364
 - systems design, 364
 - water mist systems, 379
- Flywheels, 255
- Focused review, 12
- Fuel cell, 69
- Fuel sources for electricity generation, 28
- Fuel systems, 125
 - aboveground tanks, 127
 - bulk storage tank, 126
 - codes and standards, 128
 - day tank control system, 135
 - diesel fuel, 139
 - distribution system configuration, 133
 - fuel quality assurance program, 139
 - analysis of new fuel prior to transfer to on-site storage, 144
 - fuel needs, 141
 - monthly fuel system maintenance, 145
 - new fuel shipment prereceipt inspection, 141
 - procurement guidelines, 141
 - quarterly or semiannual monitoring of on-site bulk fuel, 146
 - remediation, 146
 - piping systems, 128
 - recommended practices, 129
 - underground tanks, 128
- Green technologies, 47, 223

- Heat generation, 301
- Heat return, 302
- Heat transfer inside data centers, 300
- Hidden costs of operations, 15
- Humidity control, 307

- Industry policies and regulations, 395
- Information security, 40
 - enhancements, 41
 - network and access, 41
 - recommendations for executive action, 42
 - security questions, 41
 - techniques for addressing, 41
- Integrated testing, 13
- InterNational Electric Testing Association (NETA), 82
 - 70B Recommended Practice for Electrical Equipment Maintenance, 82
 - maintenance testing specifications, 82
- ISO27000, Information Security Management System (ISMS), 400

- Law of nines, 48
- Leadership in Energy and Environmental Design (LEED) Certification, 57
 - LEED Bookshelf, 57
- Leadership in energy-efficient design (LEED), 10
- Levels of risk, 6
- Load classifications, 51
 - critical, 51
 - discretionary, 51
 - essential, 51
- Load interruption, 31
- Lockout/tagout, 98

- Maintainability, 52
- Maintenance and safety, 81
- Maintenance of typical electrical distribution equipment, 99
- Maintenance programs, 14
- Maintenance supervisor, 83
- Managing during critical events, 16
- Mean time between failures (MTBF), 55
- Mean time to repair (MTTR), 55
- Method of procedure (MOP), 9
- Microturbine CCHP system, 70
- Military networks, 26
- Mission critical access, 17
- Mission critical data center, 56
 - certification, 57
 - evaluating systems, 86
 - maintenance approach, 87
- Mission critical engineering, 47
- Mission critical facilities, 50
- Mission critical facilities engineer, 83
- Mission critical facilities manager, 53
- Mission critical facility design, 58
- Momentary average interruption frequency index (MAIFI), 35
- Motor control centers, 103

- $n + 1$ design, 34
- $n + 2$ design, 34
- National Electric Code, 90
- National Fire Protection Association 1600 Standard on Disaster/Emergency Management and Business Continuity Programs, 412
- National Fire Protection Association (NFPA), 92
- National Infrastructure Protection Plan, 404
- National Strategy for the Physical Protection of Critical Infrastructures and Key Assets, 403
- NFPA 70E, 90
- North American Electric Reliability Corporation (NERC) Critical Infrastructure Protection Program, 405
- Northeast blackout of 2003, 36

- One-line diagrams, 89
- Online training program, 19
- Operation and maintenance, 19
- Operations documents, 13
- OSHA Regulation 29 CFR Subpart S.1910.333, 90
- Owner's project requirements (OPRs), 11

- Panel boards, 103
- Personal protective equipment (PPE), 92
 - classification of hazard/risk category, 92
 - description, 92
 - frequency of PPE testing, 95
 - glove and boot classification, 95
 - inspection, 94
 - minimum recommended, 95

- suggested codes and standards, 98
- types, 93
- working near generators, 94
- working with batteries, 96
- working with fuel oil, 96
- Policies and regulations, 393
- Power distribution units, 105
- Power monitoring, 215
- Power outages, 32
- Power problems, 202
 - blackouts, 206
 - brownouts, 206
 - causes and effects of, 203
 - causes of power line disturbances, 207
 - electrostatic discharge, 208
 - EMI and RFI, 212
 - harmonics, 208
 - lightning, 207
 - utility outages, 212
 - overvoltage, 206
 - power line disturbance levels, 212
 - power quality transients, 202
 - RMS variations, 204
- Tolerances of Computer Equipment, 212
 - CBEMA curve, 214
 - ITIC curve, 215
 - purpose of curves, 215
- undervoltage, 205
- voltage fluctuations, 206
- voltage imbalance, 206
- voltage notches, 207
- voltage sags, 204
- voltage swells, 205
- Power quality, 193
- Power transfer switch, 149
 - automatic, 150, 153
 - break-before-make, 153
 - breaker pair, 163
 - closed transition, 156
 - closed with bypass isolation, 157
 - delayed, 159
 - open transition, 153
 - open transition with bypass isolation, 155
 - soft-load, 160
 - carry full rated current continuously, 167
 - close against high in-rush currents, 166
 - control devices, 163
 - design features, 166
 - drawings and manuals, 173
 - exercise clock, 165
 - general recommendations, 176
 - in-phase monitor, 164
 - installation and commissioning, 168
 - component verification, 169
 - individual system operation verification, 170
 - integrated system operation verification (site acceptance test), 170
 - shipment options, 169
 - system construction verification, 170
 - interrupt current, 167
 - maintenance and safety, 170
 - maintenance tasks, 173
 - manual, 152
 - NEMA classification, 167
 - seismic requirement, 168
 - sizing, 168
 - system voltage ratings, 168
 - technology, 151
 - test switches, 165
 - testing and training, 173
 - time delays, 163
 - engine cool-down, 164
 - engine warm-up, 164
 - return to utility, 164
 - start, 163
 - transfer, 163
 - voltage and frequency sensing controls, 166
 - withstand and closing rating (WCR), 167
- Predictive maintenance, 87
- President's Critical Infrastructure Protection Board, 26
- Preventive maintenance (PM), 52, 87
 - annual, 88
- Private Sector Preparedness Act, 414
- Probabilistic risk assessment (PRA), 54
- Protecting critical data through security and vaulting, 417
- Quantifying reliability and availability, 54
- Raised access floors, 317
 - access floor maintenance, 340
 - airflow distribution and CFD analysis, 347
 - airflow method, 326
 - airflow requirements, 326

- Raised access floors (*continued*)
- cleaning, 342
 - damp-mopping, 342
 - design considerations, 319
 - energy efficiency, 346
 - fire protection, 337
 - floor finish, 325
 - air leakage, 326
 - conductive and static-dissipative floor tile, 326
 - grate panels, 326
 - low-static-generation floor tile, 325
 - perforated panels, 326
 - grounding, 336
 - hot and cold air containment, 346
 - LEED certification, 346
 - out-of-square stringer grid, 344
 - panel cutting, 338
 - cutout locations, 338
 - cutting and installing the trim, 340
 - guidelines for, 338
 - installing protective trim around cut edges, 340
 - interior cutout procedure, 339
 - round cutout procedure, 339
 - safety requirements, 338
 - saws and blades, 339
 - panel lipping condition, 343
 - pedestal height adjustments, 343
 - protection of the floor from heavy loads, 331
 - removal and reinstallation of panels, 328
 - required finished floor height, 322
 - rocking panel condition, 343
 - safety concerns, 328
 - stringer systems, 330
 - structural performance required, 320
 - impact load, 322
 - rolling load, 320
 - ultimate load, 322
 - uniform load, 321
 - tight floor or loose floor, 345
 - tilting at perimeter panels, 345
 - troubleshooting, 343
 - twisted grid, 344
 - typical applications, 318
 - understructure support design, 323
 - zinc whiskers, 337
- Redundancy, 50
- Reliability, 48, 52
- analysis, 54
 - design team, 54
 - IEEE *Gold Book*, 54
 - IEEE Standard 493-1997, Recommended Practice for the Design of Reliable Industrial and Commercial Power Systems, 54
 - modeling, 54
 - predictions, 54
 - terminology, 55
- Reliability centered maintenance (RCM), 82, 87
- Renewable energy, 68
- Risk analysis and improvement, 22, 45
- Risk assessment, 4
- Risk management assessment (RMA), 5
- Risk tolerance, 48
- Risks related to information security, 29
- Sarbanes-Oxley Act (SOX), 2
- Short-circuit study (SCS), 60
- cables, 62
 - electric utility, 61
 - in-service motors, 61
 - on-site generation, 61
 - reactors, 62
 - transformers, 61
 - UPS systems, 61
- Smart grid, 30, 42
- Solar power, 68
- Sound practices to strengthen the resilience of the U.S. financial system, 405
- Standard operating procedures (SOP), 13, 18
- Standards and benchmarking, 21
- Standby generators, 109
- automatic and manual switchgear, 117
 - cold start and load acceptance, 120
 - control system, 117
 - coolant system, 117
 - documentation and forms, 118
 - emergency procedures, 119
 - emergency, legally required, and optional systems, 111
 - engine, 116
 - generator control cabinet, 120
 - generator mechanics, 117
 - load bank testing, 118
 - lockout/tagout, 114

- maintenance procedures, 115
 - management commitment, 113
 - necessity for, 110
 - nonlinear load problems, 121
 - automatic transfer switch, 123
 - frequency fluctuation, 122
 - line notches and harmonic current, 121
 - step loading, 121
 - synchronizing to bypass, 122
 - voltage rise, 122
 - optional, 113
 - record keeping, 119
 - record keeping and data trending, 116
 - training, 115
 - understanding your power requirements, 113
- Static transfer switch, 179
 - downstream device monitoring, 185
 - eliminating human errors, 187
 - fault tolerance and abnormal operation, 189
 - human engineering, 187
 - location and type, 184
 - major components, 180
 - circuit breakers, 180
 - silicon-controlled rectifiers, 181
 - monitoring, data logging, and data management, 184
 - one-line diagram, 181
 - bypass operation, 182
 - normal operation, 181
 - primary system, 184
 - reliability and availability, 187
 - remote communication, 185
 - repairability and maintainability, 189
 - secondary system, 184
 - security, 186
 - technology and application, 183
 - testing, 190
 - transformer configurations, 183
- Sustained average interruption frequency index (SAIFI), 35
- Testing and commissioning, 10
 - acceptance phase, 11
 - construction phase, 11
 - design phase, 11
 - occupancy and operations phase, 11
 - pre-design phase, 11
 - Thermal monitoring, 100
 - Thermal scanning, 100
 - Thévenin equivalent circuit, 61
 - Time current curve (TCC), 63
 - Training, 13
 - Transformers, 105
 - 24/7 facilities, 48
 - Uninterruptible Power Systems (UPS), 105
 - electrical tests, 106
 - test values, 106
 - visual and mechanical inspection, 106
 - UPS systems, 223
 - availability calculations, 250
 - battery rundown test, 261
 - components of, 232
 - delta conversion, 227
 - description of, 228
 - designs, 226
 - diesel, 243
 - distributed redundant/catcher, 249
 - decable conversion, 230
 - double-conversion UPS power path, 231
 - dual output concept, 244
 - eco mode, 249
 - emergence of the IGBT, 240
 - evolution of, 240
 - filter integrity and testing, 260
 - functional load testing, 258
 - harmonic analysis and testing, 259
 - hybrid, 244
 - isolated redundant configuration, 246
 - maintenance and testing, 256, 262
 - management, 262
 - module fault test, 261
 - $N + 1$ configuration, 246
 - $N + 2$ configuration, 246
 - N configuration, 245
 - offline (standby), 226, 239
 - online, 230
 - online line interactive, 238
 - physical preventive maintenance (PM), 257
 - power control devices, 232
 - efficiency, 238
 - input filter, 236
 - insulated gate bipolar transistors (IGBT), 233
 - inverter, 237

UPS systems (*continued*)

- output filter, 238
- rectifier/battery charger, 234
- silicon-controlled rectifier (SCR), 232
- static bypass, 238
- protection settings, calibration, and guidelines, 258
- purpose of, 225
- redundancy, 245
- rotary, 242
- single conversion, 227
- static, 229
- steady-state load test, 259
- steady-state load test at 0%, 50%, and 100% of load, 259

- topology, 245
- transient response load test, 261
- $2(N + 1)$ configuration, 248
- $2N$ configuration, 248
- two- and three-level rectifier/inverter topology, 241
- Uptime tiers, 51
- U.S. PATRIOT Act, 2, 396
- U.S. Securities and Exchange Commission (SEC), 5, 405
- Web-based information management systems, 36
- Zinc whiskers, 337